

# STATE OF THE TOWNSHIP COMMUNITY ADDRESS

**March 6, 2016**

**Grove Banquet Hall**

SPRINGFIELD TOWNSHIP

HAMILTON COUNTY, OHIO



# WELCOME

## Joe Honerlaw - Chairman of the Board

- Opening Remarks and Introductions of Board Members and Fiscal Officer
- Purpose and Format of the Address
- Short and Long Range Vision of the Board of Trustees



# STATE OF THE TOWNSHIP

Michael Hinnenkamp  
Township Administrator

SPRINGFIELD TOWNSHIP  
HAMILTON COUNTY, OHIO



# STATE OF THE TOWNSHIP

## ■ **Summary of Address**

- **Look Back at 2015 – Highlight Major Accomplishments**
- **Where we are – Review our Current Status**
- **What are the Major Challenges that Must be Met?**
- **Where are we going/What's on Tap for 2016**

# 2015 ACCOMPLISHMENTS

## ■ **Overview**

- **Financial Stability**
- **Resident Savings and Programs**
- **Community Engagement**
- **Department – Service Related**
- **Capital Improvements and Economic Development**

# 2015 ACCOMPLISHMENTS

## Operational Financial Stability

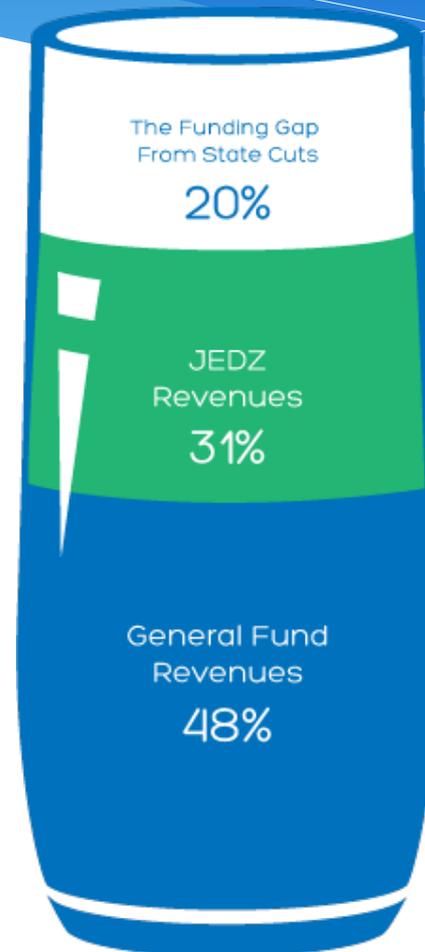
- Revenue Enhancement -- JEDZ
- Debt Restructure
- Cost Reduction -- Operational Innovation, Consolidation and Collaboration

# 2015 ACCOMPLISHMENTS

• Projected

## ■ Operational Financial Stability

- JEDZ Impact
  - Background

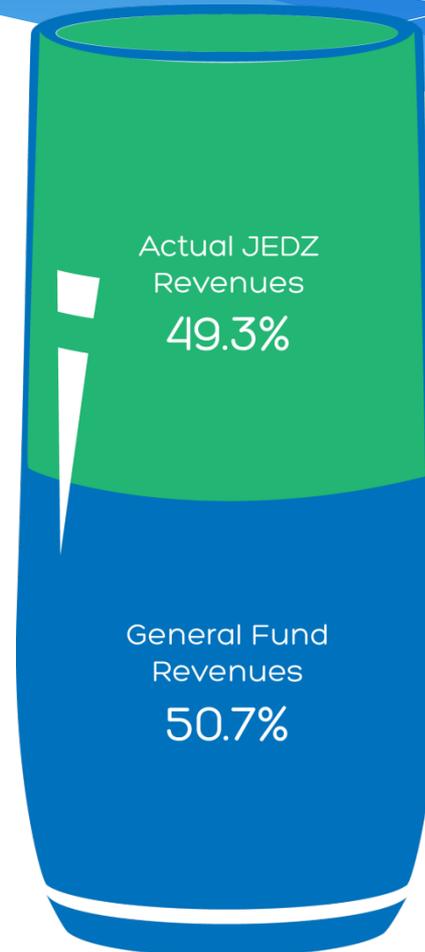


# 2015 ACCOMPLISHMENTS

• Actual

## ■ Operational Financial Stability

- JEDZ Impact
  - 2015 Result



# 2015 ACCOMPLISHMENTS

## ■ Operational Financial Stability

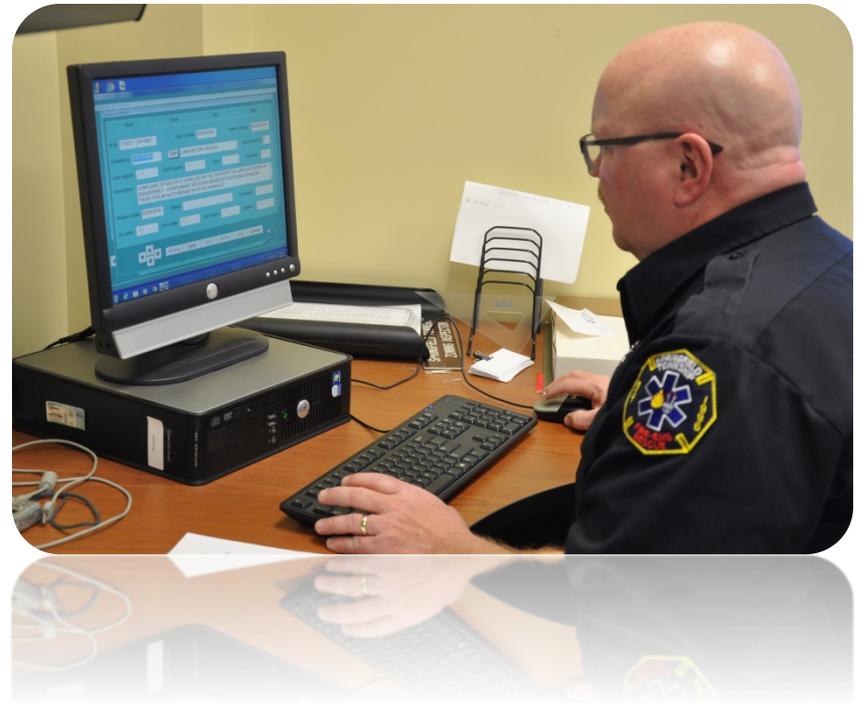
- Bond Refund
  - Timing the Market – Township Team- Bond Underwriter
  - Aa2 Rating Confirmed
  - \$1,000,000 Savings over the next 13 years



# 2015 ACCOMPLISHMENTS

## Operational Financial Stability

- Previous Actions
  - Costs Reductions, Innovations, Consolidations, Collaboration
- Result
  - 5 – Year Projections
    - Fire (Levy Renewal)
    - Infrastructure



# 2015 ACCOMPLISHMENTS

- **Resident Savings/  
Programs**
  - **Solid Waste Collaborative –  
Rumpke**
    - Colerain and Ross Township
    - Reduced Cost for Trash  
Collection – 50% reduction
    - Expanded Recycling
    - Begins in April



# 2015 ACCOMPLISHMENTS

## ■ Resident Savings Programs

- Continued Gas and Electric Savings
  - Flex Down Pricing

The screenshot displays the Constellation website interface for the Springfield Township Natural Gas Aggregation Program. The page features a navigation bar with 'Residential', 'Business', and 'Government' tabs, and a search bar. The main content area includes a green header for the program, a welcome message, and an 'Exclusive Offer for Springfield Township residents'. A prominent orange box highlights the 'Opt-out' option, stating 'Opt-out of the Springfield Township Aggregation Program today' and providing a phone number and a link to opt-out online. Below this, there is a 'Contact Us' section and a 'Learn More' section with links to program terms and conditions. At the bottom, a green box displays the '34.00¢ / CCF' rate, 'Locked-In Price with Flex Down Opportunity™ Rate', and 'Opt-out Online' link.

Constellation  
An Exelon Company

myAccount | Contact | Search

Residential | Business | Government | Partners | Community | Environment | About Us

Home > Residential > Springfield Township Natural Gas Aggregation Program

### Springfield Township Natural Gas Aggregation Program

**Welcome to the Springfield Township Natural Gas Aggregation Program!**  
**Exclusive Offer for Springfield Township residents**

Join your neighbors and local business owners in a community-buying program exclusively for Springfield Township customers. Your community has selected Constellation Energy Services – Natural Gas, LLC (Constellation) to supply the natural gas aggregation program for the program term. The aggregation program offers the below rate option(s) to eligible customers. For more information, please go to our [Frequently Asked Questions](#).

**What is Aggregation?**  
Aggregation allows your community to form a buying group on behalf of the citizens. By combining the buying power of its residents, the community can be more effective in negotiating rates than an individual customer might be.

**Who is Constellation?**  
Constellation is a leading competitive retail and wholesale supplier of power, natural gas and energy products and services across the continental United States. Constellation's family of retail businesses serves residential, public sector and business customers, including more than two-thirds of the Fortune 100.

As an eligible customer, you can choose to participate in your community's aggregation program or you can choose to opt out with no penalty.

If you choose to stay in the program, the rate option(s) available to you are:

<b>34.00¢ / CCF</b>	<b>Locked-In Price</b> with Flex Down Opportunity™ Rate	<b>Opt-out Online</b>
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Constellation is delighted to have you as a customer

If you want more information, please review our [Frequently Asked Questions!](#)

**Opt-out:**  
Opt-out of the Springfield Township Aggregation Program today:  
Call 855-384-9739 to speak with a Constellation representative or opt-out online using the links below. Be sure to have your opt-out code ready.  
[» Natural Gas Program Opt-Out](#)

**Contact Us**  
You can reach us any time, 24 hours a day, 7 days a week by calling our Toll Free Number: 855-384-9739 or [click here to chat now.](#)

**Learn More**  
Current Program:  
[Opt-out Program Terms and Conditions](#)  
[Opt-out Letter](#)  
2014 Program:  
[Enrollment Terms and Conditions](#)  
[Opt-out Program Terms and Conditions](#)  
[Opt-out Letter](#)

# 2015 ACCOMPLISHMENTS

## Resident Engagement Programs

- 16 Springfield Township Events
- 18 ArtsConnect Events
- 4 Volunteer Neighborhood Clean-ups



# 2015 ACCOMPLISHMENTS

## ■ Capital Improvements

- \$1 Million In Road Improvements
  - Road District
  - JEDZ
  - SCIP
  - CDBG
- Secured \$915K in Grant Funds (SCIP) for 2017 improvements



# 2015 ACCOMPLISHMENTS

- **Departmental**
  - **Succession**
    - **Police and Service**



# 2015 ACCOMPLISHMENTS

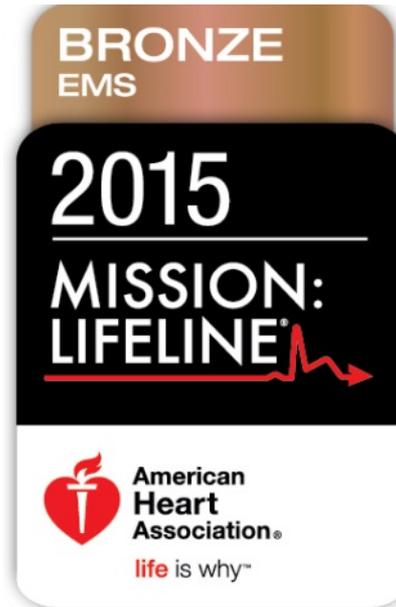
- **Departmental**
  - Police and Fire EMR



# 2015 ACCOMPLISHMENTS

## ■ Departmental

- Fire and Service Activity Records
- Awards
  - American Heart
  - Canine Officers -- Cincinnati Citizens Police Association

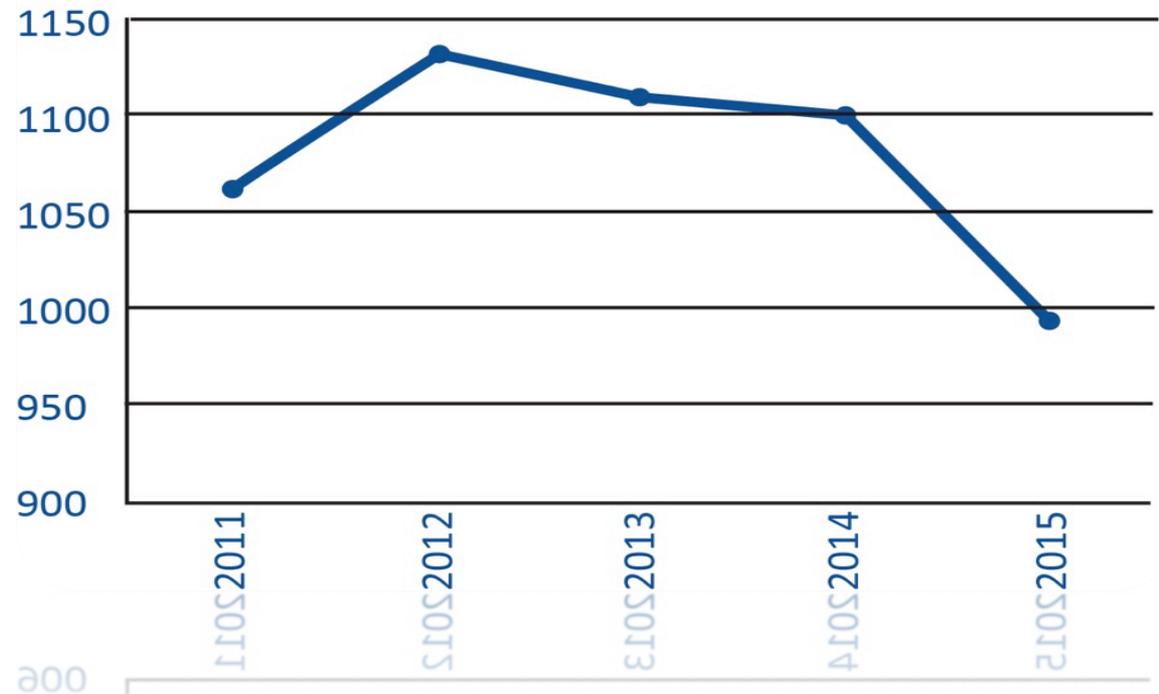


# 2015 ACCOMPLISHMENTS

- **Departmental**

- Overall Part 1 Crime Down 11%

Part 1 Crimes



# 2015 ACCOMPLISHMENTS

- **Departmental**

- Grove and Senior Center Rentals – 21% Increase



# 2015 ACCOMPLISHMENTS

- **Departmental**

- **New Playground – Seven Hills**



# 2015 ACCOMPLISHMENTS

## ■ Economic Development

- CIC Organizational
  - Grants - \$80,000 Residential Incentive Grant Program Awards
- Master Developer – Core Plan
- \$1.8 Million in New Business Investment



SPRINGFIELD TOWNSHIP  
COMMUNITY IMPROVEMENT CORPORATION **CIC**



*Saint Francis Group*  
Prosperity, through Property & Policy

# 2016 5-YEAR PLAN/AGENDA

- **Mission Statement**
- **Goals/Objectives/Challenges**
- **Primary Challenges**
- **Actions Steps**

# STRATEGIC MISSION STATEMENT

- We are a local government leader at **providing innovative, cost effective safety and quality of life services** to our residents and businesses.
- We are a professional organization providing **leadership** to meet the needs of our residents and businesses in an **ever changing financial and political environment**. We leverage our experience and expertise to **provide high quality customer service** through our culture of integrity, accountability, transparency, efficiency, dependability and personal touch.
- We are Springfield Township . . . **committed to creating public value** for our residents and businesses.

# 2016 OBJECTIVES/ CHALLENGES

- **Achieve Financial Stability**
- **Enhance Community Engagement**
- **Revitalize and Accentuate Township Neighborhoods and Business Districts**

# 2016 5-YEAR PLAN/AGENDA

Where are we going?

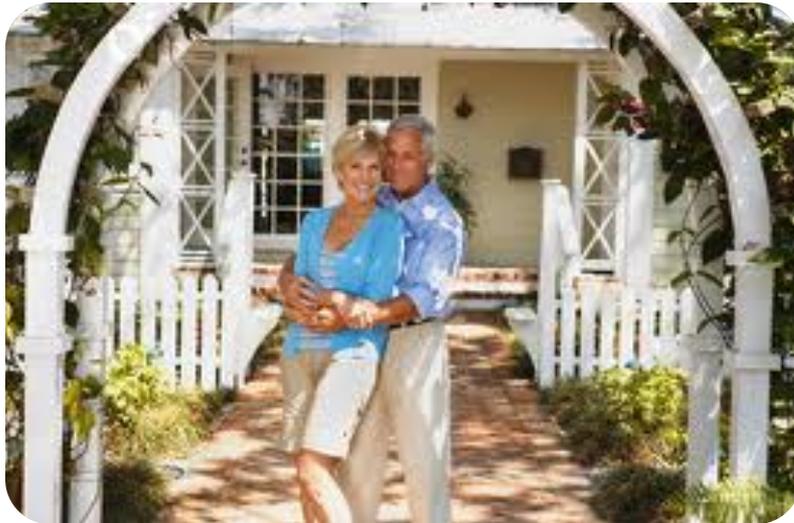
- **Primary Challenges**
  - **Infrastructure and Funding**



# 2016 5-YEAR PLAN/AGENDA

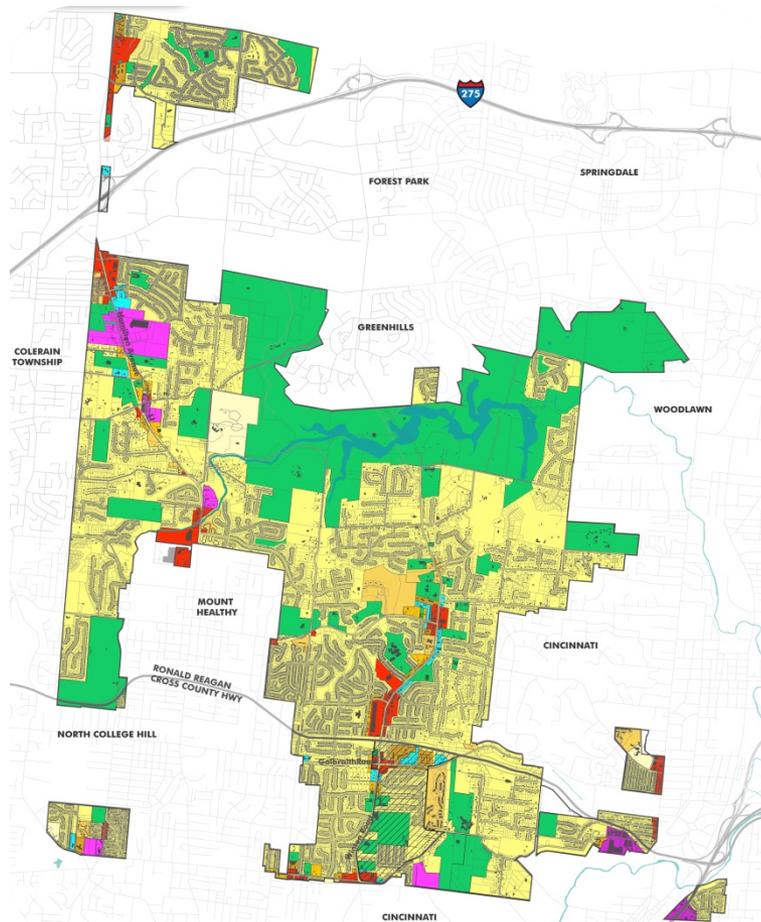
Where are we going?

- **Primary Challenges**
  - **Neighborhood Revitalization**
    - **New Housing – Attached**
    - **Reinvestment**



# 2016 5-YEAR PLAN/AGENDA

Where are we going?



- **Primary Challenges**
  - **Increased Tax Base/  
Diversification**

# 2016 5-YEAR PLAN/AGENDA

Where are we going?

- Primary Challenges
- School District Improvement / Partnerships



# 2016 WHAT'S ON TAP?

- **Comprehensive  
Neighborhood  
Master Plan Update**
  - **Plan Background**



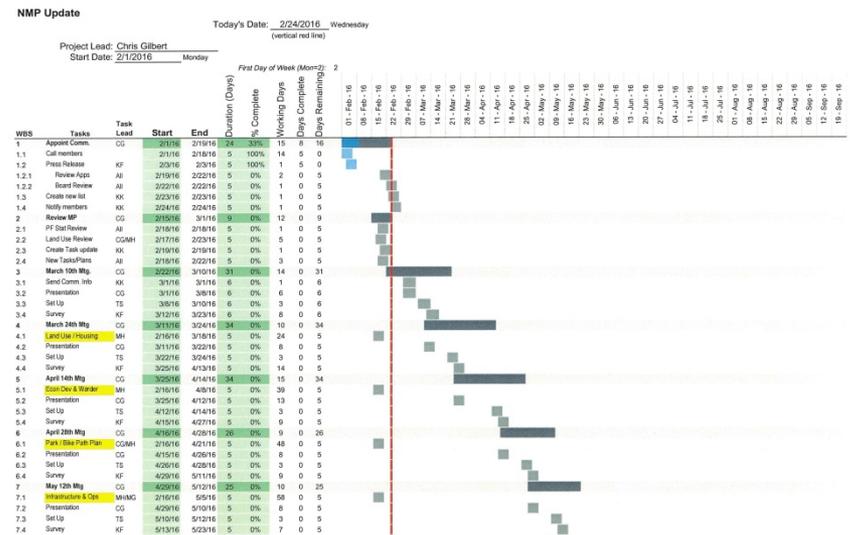
# 2016 WHAT'S ON TAP?

- **Comprehensive  
Neighborhood  
Master Plan  
Update**
  - **Committee Update**



# 2016 WHAT'S ON TAP?

- Comprehensive Neighborhood Master Plan Update
  - Process



# 2016 WHAT'S ON TAP?

- **Comprehensive Neighborhood Master Plan Update**
  - **Components**
    - **Operational and Township Policy**
    - **Collaborations**
    - **5 Year Operations Finance Plan**
    - **5 Year Infrastructure Plan**
    - **5 Year Parks and Bike Path Plan**
    - **Land Use Plan**
    - **Neighborhood Housing Strategies**
    - **Core District Plan**
      - **Warder**

# 2016 WHAT'S ON TAP?

- **Core District Master Plan - Warder**
  - Plan Background



# 2016 WHAT'S ON TAP?

- **Core District Master Plan - Warder**
  - Master Developer



# 2016 WHAT'S ON TAP?

- **Core District Master Plan - Warder**
  - **Neighborhood Concerns – December Meeting**



# 2016 WHAT'S ON TAP?

- **Core District Master Plan – Warder**
  - **Next Steps**
    - Comprehensive Neighborhood Master Plan Update
    - Township/Keep Warder Wild Meetings
    - Master Developer Marketing and Plan Refinement
    - Master Plan Adoption

# 2016 5 YEAR PLAN/AGENDA

Where are we going?

- **Economic Development**
  - **Springfield Township Community Improvement Corporation**
    - **Mission**

SPRINGFIELD TOWNSHIP  
COMMUNITY IMPROVEMENT CORPORATION **CIC**

The CIC was created in accordance with Chapters 1702 and 1724 of the Ohio Revised Code in order to advance, encourage and promote industrial, economic, commercial, housing and civic development in Springfield Township. The CIC has been designated by the Springfield Township Board of Trustees as the Economic Development agent for Springfield Township.

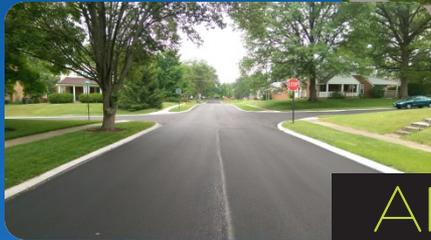
# 2016 5 YEAR PLAN/AGENDA

Where are we going?

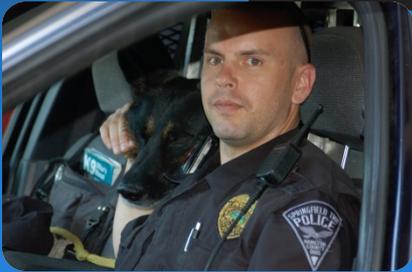
- **Economic Development**
  - **CIC**
    - **Comprehensive Strategy – Adoption June 2016**
      - **Incentives**
        - **RIG**
        - **Neighborhood Enhancement**
        - **Business Improvement/Expansion**
        - **Other**
      - **Core Development – Mixed Use**
      - **10 Ten Site Redevelopment**
      - **Neighborhood Housing Strategies**
      - **Business Retention/Development**
      - **Workforce Development**



SPRINGFIELD TOWNSHIP **CIC**  
COMMUNITY IMPROVEMENT CORPORATION



**ARTSCONNECT**<sup>TM</sup>  
SPRINGFIELD TOWNSHIP



SPRINGFIELD TOWNSHIP  
HAMILTON COUNTY, OHIO



# 2016 5-YEAR PLAN/AGENDA

Where are we going?

- **Financial - Permanent Appropriations**
  - **March 22 – 5:30 Public Hearing**
    - **Focus on Capital Improvement**
      - **Township Infrastructure**
      - **Township Facilities**
    - **Tools and Equipment**
    - **Economic Development**
    - **Little Change Staffing and Program Funding**

# QUESTIONS

- Trustees
- Staff
- Written Questions/Email
  - Public Feedback
  - Request/Question Form
  - Web Site
  - Phone
  - Individual Mtg.



# STAFF

- **Township Department/Section Heads**
  - **Chris Gilbert, Assistant Township Administrator and Development Services Director**
  - **Kim Cox, Finance Director**
  - **Larry Mullins, Human Resources Director**
  - **Rob Browder, Police Chief**
  - **Rob Leiningner, Fire Chief**
  - **Mike Gould, Service Department Director**
  - **Thom Schneider, Senior/Community Services Director**
  - **Kim Flamm, Projects, Events and Communications Coordinator – ArtsConnect, Executive Director**